

**Security Sector Reform Practitioners' course – Programme  
GFN-SSR, 17-19 September 2007**

**Sunday 16 September**

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**1930** Participants meet for dinner at Beeches Management Centre

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**Monday 17 September**

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**0900-0930** Course Aims and Objectives Gordon Peake  
Paul Jackson

- Welcome and introductions
- Course aims, learning outcomes, evaluation
- Ice-breaker session

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**0930-1030** Overview of SSR Paul Jackson

- Origins and objectives
- SSR terminology and “jargon”
- Key players
- Successes and failures
- Lessons learned and guidelines (inc. IF-SSR)

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**1030-1045** Break

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**1130-1230** Expectations vs. reality Gordon Peake

- Preconceptions, myths and sound bites on SSR
- Group discussions and reporting back

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**1230-1330** Lunch

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**1330-1445** Defence Reform: Uganda Case Study John Parr

- Defence reform within the overall SSR concept
- The relationship between Defence reform and other SSR activities
- Principles and techniques
- Building civilian security management capacity
- Defence specific techniques (budget, finance, procurement, HR, etc)

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<b>1445-1600</b>	Gender & SSR <ul style="list-style-type: none"> <li>• SSR for whom?</li> <li>• Why do "gender" (and what is it anyway)?</li> <li>• Practical ways to incorporate gender in SSR strategies and processes</li> <li>• Some examples from police reform and justice reform and DDR</li> <li>• Confronting key challenges, identifying opportunities</li> </ul>	Megan Bastick
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<b>1600-1615</b>	Break	
<b>1615-1745</b>	Case study on Liberia: The realities of SSR <ul style="list-style-type: none"> <li>• Identifying post-conflict security challenges</li> <li>• How to implement SSR policy and who to involve</li> <li>• Aims achieved and mistakes made</li> </ul>	Bruce Baker

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**Tuesday 18 September**

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<b>0845-1000</b>	Rule of Law and Reform of the Justice Sector <ul style="list-style-type: none"> <li>• Identifying key institutional partners and ensuring a cohesive approach to programming</li> <li>• The centrality of oversight and accountability</li> <li>• The role of non-state justice and policing</li> </ul>	Piet Biesheuvel
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<b>1000-1115</b>	A case study on initiating SSR and prison reform in Basra	Gareth Davies
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<b>1115-1130</b>	Break	
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<b>1130-1245</b>	Case study: democratic police reform in Moldova – making it happen <ul style="list-style-type: none"> <li>• Context: justice and security provision in Moldova</li> <li>• Moves towards democratisation and improved governance</li> <li>• Initiating police reforms: design issues, ownership, opposition, capacity, mindset</li> <li>• Emerging challenges and ways forward</li> </ul>	Simon Rynn
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<b>1245-1345</b>	Lunch	
<b>1345-1500</b>	Defence and Wider Security Sector Reform in Post-Revolutionary Ukraine <ul style="list-style-type: none"> <li>• Context: Background, Actors &amp; Roles</li> <li>• Defence: Transformation Key Projects</li> <li>• Security Sector: From Defence Reform to National Security Reform</li> <li>• Tools &amp; Techniques: Ones That Work (or Not!)</li> <li>• Security Sector Reform: Applying Lessons Learned from Defence</li> </ul>	Stephen Glover Jim Greene
<b>1500-1515</b>	Break	
<b>1515-1745</b>	SSR in a post-conflict context <ul style="list-style-type: none"> <li>• DDR</li> <li>• SALW</li> <li>• Joint discussion</li> </ul>	Jeremy Brickhill

### Wednesday 19 September

<b>0900-0945</b>	Intelligence services - basic principles and the UK model <ul style="list-style-type: none"> <li>• Getting the intelligence you need</li> <li>• What's it for?</li> <li>• Keeping the agencies honest</li> <li>• Oversight: risks, controls, legal regulation</li> </ul>	Francis Richards
<b>0945-1030</b>	Reform of the Intelligence Services in Security Reform Programmes <ul style="list-style-type: none"> <li>• Sri Lanka case study</li> <li>• Linking development and SSR</li> <li>• What is/is not transferable from the UK model</li> </ul>	Peter Wilson
<b>1030-1100</b>	Joint Q&A/discussion with Francis and Peter	
<b>1100-1115</b>	Break	

<b>1115-1245</b>	Bolivia case study Group work session on: <ul style="list-style-type: none"> <li>• Building strategies for practical SSR policy development assistance</li> <li>• Developing SSR advice to UK government policymakers</li> <li>• Creating strategies for engaging with the Government of Bolivia</li> </ul>	Angus Morris
<b>1245-1345</b>	Bolivia case study (part 2) Plenary session to report back and de-brief	Angus Morris
<b>1345-1430</b>	Lunch	
<b>1430-1530</b>	Resources to support SSR <ul style="list-style-type: none"> <li>• IF-SSR guidelines</li> <li>• GFN/SSDAT/PCRUI</li> </ul>	Mark White
<b>1530-1615</b>	Revisiting expectations vs. reality <ul style="list-style-type: none"> <li>• What has been learned</li> <li>• Challenges and different perspectives</li> <li>• Practical application</li> </ul>	Gordon Peake
<b>1615-1630</b>	Conclusions	Gordon Peake